



Design-Build Project

Draw Requests

Alternative Delivery Program



Draw Requests

This is a self-directed overview of Design-Build contracting based on Version 6.0 of the Programmatic Documents





Training Goals:

1 Become familiar with the Draw Request Submittal Process

2 Understand the Payment Process by TxDOT





1	Draw Request Submittal Process	5-19
2	Payment Processing by TxDOT	20-26
3	Takeaways	27-28
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1. Draw Request Submittal Process



Monthly Draw Request for Progress Payment



Work Completed



Materials on Hand

— Deductions

- TxDOT or Third-Party loss due to DB Contractor
- Liquidated Damages (LD)s
 - Delay
 - Key Personnel unavailability or change
 - Lane Rental
 - Other Qualifying Delay Late Fees
- Nonconforming work deductions
- Withholding for failure to pay subs, vendors, others
- Deducts or reimbursements
 - QMP or documents deficiency
 - Failure to maintain schedule
 - Comments not addressed
- Other - per DB GC 9.4.1

**PROGRESS
PAYMENT**

Fixed Price Lump Sum Agreement



Design-Bid-Build

- Contract bid with unit prices for line items
- Monthly payment is based on completed measured quantities of line/pay items

Design-Build



- Contract is bid based on a lump sum price for a completed project
- The lump sum price is broken down into a Work Breakdown Structure (WBS) of smaller lump sum Payment Activities from the DB Contractor's Price Proposal (Form P-2)
- Monthly progress payment is based on percent completion of Payment Activities

ITEM / LINE NO.	CATEGORY	SUB-CATEGORY	ITEM DESCRIPTION
1	Professional Services	Design and Engineering	Design and Engineering Services
2			(Other Project-Specific Design and Engineering Services Work Items)
3		Independent Quality	Professional Services
4			Construction
5		Public Involvement	Public Involvement and Community Outreach
6		Environmental (Third Parties)	Compliance and Permitting Activities
7			(Other Project-Specific Environmental Items)
8			(Third Party Design Items)
9	Subtotal Professional Services (Sum Lines 1 through 8)		
10	Right-of-Way (ROW) and Utilities	Professional Services	ROW Acquisition Services & ROW Survey/Mapping
11			DB Contractor-Designated ROW / Construction Easements
12			Utility Coordination / Design & ROW Survey/Mapping
13			DB Contractor-Designated ROW / Construction Easements
14		Utility Coordination / Design & Engineering Services (see Note 1)	
15		Construction	Reimbursable Utility Adjustments by DB Contractor (see Note 2)
16			Reimbursable Utility Adjustments by Utility Owner (see Note 2)
17			(Other Project-Specific ROQ and Utility Items)
18	Subtotal ROW and Utilities (Sum Lines 10 through 17)		
19	Construction	Roadway	Prep ROW
20			Removals
21			Earthwork
22			Subbase and Base Course
23			Pavement
24			Traffic Barrier, MBGF and Safety Devices
25			(Other Roadway Items)
26		Structures	Bridge Structure Removals
27			Bridge Structures
28			Retaining Walls
29			Noise Walls
30			(Other Structures Items)

FORM P-2

Payment Activities



- The WBS is based on Project Baseline Schedule (PBS) activities and made of *distinct identifiable Payment Activities*
- A Schedule of Values (SOV) is included in the PBS and monthly Project Schedule Updates and assigns a price to each of the Payment Activities from the Price Proposal (Form P-2) and is updated with subsequent change orders
- Payment Activities should be broken into value of \$1M or less

Bridge Design	\$33,342,261.29
Design Package 1 (01, 03A, 06, 07)	\$ 2,877,356.00
Structure type study 01	\$ 724,568.00
Structure type study 03A	\$ 327,855.00
Structure type study 06	\$ 925,411.00
Structure type study 07	\$ 899,522.00

Activity ID	Activity Name	Budget At Completion
I-35 NEX Project Baseline Schedule - PBS3 -Schedule Update 11 - March		\$1,513,555,711.37
Project Administration		\$379,669,792.98
Contract Milestones		\$0.00
Administrative Submittals and Permitting		\$373,437,215.50
DB Contractor Segment Milestones		\$6,232,577.48
Utility Agreement & Design		\$78,219,126.07
Utility Coordination		\$8,564,615.00
Utility Conflict		\$69,654,511.07
Design		\$101,169,611.64
General Activities and Field Work		\$2,016,948.96
Project Specifications		\$10,504,979.22
Geotechnical Design & Sitework		\$14,489,369.82
Roadway Design		\$14,088,995.01
Bridge Design		\$33,342,261.29
Traffic Management		\$600,000.00
Environmental Design		\$24,204,929.12
Landscape and Aesthetic Design		\$747,664.53
Electrical Design		\$533,615.92
ITS		\$320,423.88
Signage and Marking Design		\$320,423.88
Construction		\$954,497,180.67
General		\$0.00
Phase 1		\$237,536,819.96
Phase 1A		\$468,219,753.86
Phase 1B		\$145,433,400.23

Progress Submittal and Draw Request Timeline



Legend:
■ DB Contractor preparation time
■ TxDOT Review Time

■ TxDOT Payment

Data Date
 Approval
 Submittal
 Payment

Progress Submittal

24 25 26 27 28 29 30 1 2 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

Submitted by the 1st of every month following NTP1

Prep Time TxDOT Review Time 10 business days TxDOT Schedule Approval

Draw Request

24 25 26 27 28 29 30 1 2 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

Submitted on or about the 5th day of the month Payment to DB Contractor

Prep Time TxDOT Review Time 10 business days 5 business days

Project Schedule Update

24 25 26 27 28 29 30 1 2 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30

Submitted within 5 days of a Draw Request

Prep Time TxDOT Review Time 10 days Resolve TxDOT Comments

Monthly Progress Submittal



Progress Submittals precede and support the monthly Draw Request

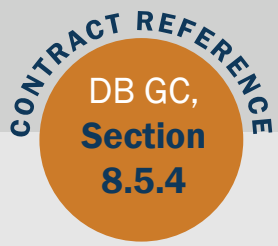
- Reports the monthly progress of schedule activities
- Format is by DB Contractor and approved by TxDOT
 - May include Primavera.xer schedule and data sheets

DB GC Table 8-1: Submittals to TxDOT

Submittal	Timing	Review
Schedule of Values	Submitted with Project Baseline Schedule PBS2 and updated whenever a Change Order is agreed	Approval
Project Baseline Schedule (PBS2)	Prior to issuance of NTP2	Approval
Project Baseline Schedule (PBS3)	Prior to Commencement of Construction	Approval
Progress Submittal	On the first day of each month after NTP1 and as part of the Draw Request	Approval
Project Schedule Updates	Monthly after initial PBS2 and PBS3 submittals	Acceptance
Project Schedule Revisions	As necessary	Approval
Change Order Revisions	As necessary	Approval
Time Impact Analysis	As necessary; within 15 days of receiving the request from TxDOT	Approval
As-Built Schedule	Prior to Final Acceptance	Approval



Monthly Progress Submittal



Prior to submitting the Draw Request, DB Contractor is required to submit the Monthly Progress Submittal by the 1st of the month.

If requested by TxDOT, prior to submitting the Draw Request, DB Contractor will schedule a meeting with TxDOT to discuss the Progress Submittal and pending Draw Request.

- TxDOT may provide comments on the Progress Submittal.
- TxDOT and DB Contractor are encouraged to reconcile any comments prior to submitting the Draw Request.

Draw Request

CONTRACT REFERENCE

DB GC,
Attach 9-1,
Exhibit 1



DB Contractor submits monthly draw requests in accordance with the contract documents using the Form of Draw Request and Certification.

Payment is made based on progress by DB Contractor for those items of work approved and certified by the IQF.

Payments are subject to the cap shown on the Maximum Payment Schedule established for the Project.

EXHIBIT 1 TO ATTACHMENT 9-1
FORM OF DRAW REQUEST AND CERTIFICATE

Draw Request # _____ Date: _____
month/day/year

Texas Department of Transportation
[Address]

_____ to _____
month/day/year

A. Draw Request for Work performed for the period: month/day/year

B. Original Contract Amount

C. Approved Change Order Amounts

D. Revised Contract Amount (B+C) \$0.00

E. Cumulative Amount Earned to Date (Amount "E" from Appendix 1 to this Exhibit 1)

F. Cumulative Maximum Payment Schedule Allowance (this Draw Request from DBA Exhibit 10)

G. Cumulative Amount of Previous Draw Requests

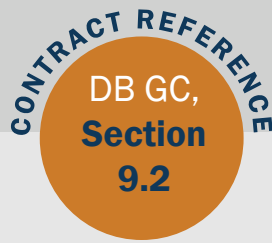
H. Amount Qualified for Payment this Draw Request (Lesser of "E-G" or "F-G") (includes Landscaping Allowance Work described below) \$0.00

I. Total deductions from progress payment per Section 9.4.1 (from Appendix 2 to Exhibit 1) \$

J. Current Amount Due ("H" - "I") \$

Table:

B. Original Contract Amount	
C. Approved Change Order Amounts	
D. Revised Contract Amount (B+C)	\$0.00
E. Cumulative Amount Earned to Date	
F. Cumulative Maximum Payment Schedule Allowance	
G. Cumulative Amount of Previous Draw Requests	
H. Amount Qualified for Payment	\$0.00
I. Total deductions from progress payment	\$
J. Current Amount Due	\$



Maximum Payment Schedule



- Maximum Payment Schedule is contained in Exhibit 10 of the Design-Build Agreement
- Includes NTP1 Maximum Payment Amount distributed over the 90 days anticipated between NTP1 and NTP2
- Negotiated and included in executed version of the DB Contract
- May be adjusted only through a change order
- Includes a cumulative not to exceed maximum payment amount for monthly draw requests

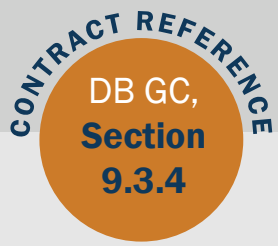
EXHIBIT 10
MAXIMUM PAYMENT SCHEDULE

Months after NTP 1	(A) Anticipated Draw	(B) Cumulative Draw	Anticipated Draw as a % of Total (A1 Total A)	Cumulative Draw as a % of Total (B / Total A)	Not-to-Exceed Payment Curve
1	\$5,000,000.00	\$5,000,000	1.6%	1.6%	1.6%
2	\$2,500,000.00	\$7,500,000	0.8%	2.5%	2.5%
3	\$2,500,000.00	\$10,000,000	0.8%	3.3%	3.3%
4	\$9,000,000.00	\$19,000,000	3.0%	6.3%	6.3%
5	\$18,000,000.00	\$37,000,000	5.9%	12.2%	12.2%
6	\$5,460,000.00	\$42,460,000	1.8%	14.0%	14.0%
7	\$5,000,000.00	\$47,460,000	1.6%	15.7%	15.7%
8	\$12,000,000.00	\$59,460,000	4.0%	19.6%	19.6%
9	\$10,000,000.00	\$69,460,000	3.3%	22.9%	22.9%
10	\$10,000,000.00	\$79,460,000	3.3%	26.2%	26.2%
11	\$10,000,000.00	\$89,460,000	3.3%	29.5%	29.5%
12	\$10,000,000.00	\$99,460,000	3.3%	32.8%	32.8%
13	\$10,000,000.00	\$109,460,000	3.3%	36.1%	36.1%
14	\$10,000,000.00	\$119,460,000	3.3%	39.4%	39.4%
15	\$10,000,000.00	\$129,460,000	3.3%	42.7%	42.7%
16	\$10,000,000.00	\$139,460,000	3.3%	46.0%	46.0%
17	\$10,000,000.00	\$149,460,000	3.3%	49.3%	49.3%
18	\$10,000,000.00	\$159,460,000	3.3%	52.6%	52.6%
19	\$10,000,000.00	\$169,460,000	3.3%	55.9%	55.9%
20	\$10,000,000.00	\$179,460,000	3.3%	59.2%	59.2%
21	\$10,000,000.00	\$189,460,000	3.3%	62.5%	62.5%
22	\$8,222,455.00	\$197,682,455	2.7%	65.2%	65.2%

Execu
Design-Build
EXHIBIT 10
Page 1



Draw Request Certifications



DBA General Conditions, Attachment 9-1, Exhibit 2 contains the Draw Request Certifications

The PSQAF (for Professional Services) and IQF (for Construction) certify that the percentages of work complete are accurate and correct

EXHIBIT 2 TO ATTACHMENT 9-1
DRAW REQUEST NO. _____ CERTIFICATION

The undersigned hereby certifies that (choose applicable bracketed language):

- ◆ Except as specifically noted in this certification, all Work, including that of designers, Subcontractors and Suppliers, that is the subject of this Draw Request has been checked and/or inspected in accordance with the respective Quality Management Plan;
- ◆ Except as specifically noted in this certification, all Work that is both the subject of this Draw Request and for which an audit or inspection has been performed conforms to the requirements of the Contract Documents;
- ◆ [The Professional Services quality program] [The Construction quality program] and all of the measures and procedures provided therein are functioning properly and are being followed; and
- ◆ [The Professional Services percentages] [The construction percentages] indicated are accurate, correct, and are based on the Schedule of Values. All quantities for which payment is requested on a unit price basis are accurate.
- ◆ All quantities for which payment is requested on a unit price basis are accurate.

Exceptions:

Name: _____ Date _____

[PSQAF] [IQF] Representative

Draw Request Checklist



A complete draw request submittal package includes items listed in the Draw Request Checklist, including:

Monthly Progress Submittal

Form of Draw Request and Certificate

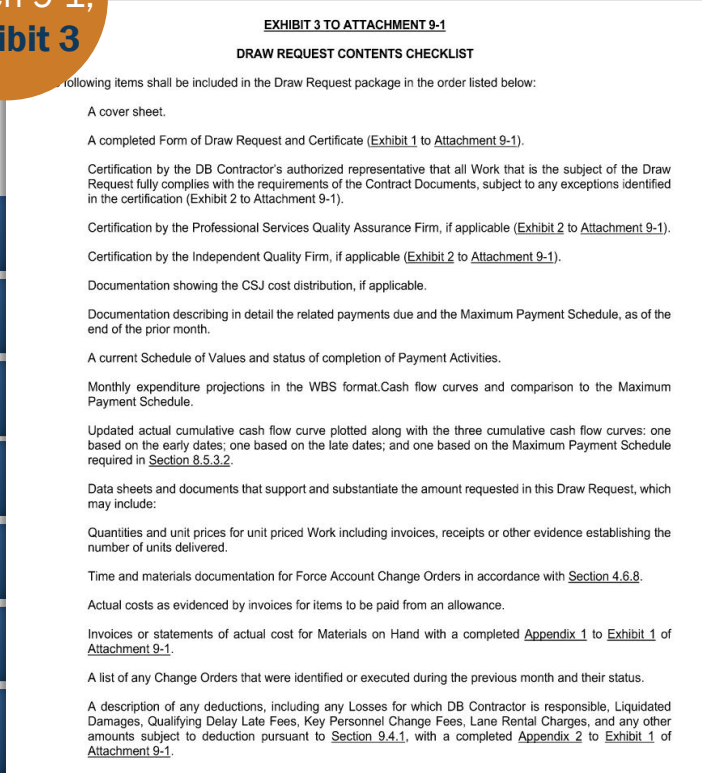
Certifications

Draw request data sheet(s) and supporting documents

Materials on Hand Summary

Cash-flow curves

A description of any Liquidated Damages, fees, and charges



Lists shown in this presentation are only informative and not a complete list

Draw Request Documentation



CONTRACT REFERENCE
DBA GC
 Section
 9.4.2.2

DB Contractor documents the amount requested each month for Materials on Hand and the Cumulative Amount Earned to-date using:

 **Appendix 1 to Exhibit 1 to Attachment 9-1
 Materials on Hand Summary**

- Buy America Documentation
- Includes: MOH Record Log and Payment Activity Summary Log
- Submitted with each Draw Request



APPENDIX 1 TO EXHIBIT 1 TO ATTACHMENT 9-1
MATERIALS ON HAND SUMMARY

Draw Request No. _____

A. Cumulative Amount Earned to Date based on the Schedule of Values	\$
B. Previous MOH Invoices	\$
C. Installed to-date	\$
D. Current MOH Invoices	\$
E. Cumulative Amount Earned to Date (A+B-C+D)	\$

Materials on Hand Record Log
[Create smart pdf to sum amounts and (+/-) toggle to ADD and DELETE line items in table]

Invoice Number	Sub/Vendor	Payment Activity ID(s)	Item Number and Description	Material Description	Buy America Documentation (Y/N)	Invoice Total	Paid on D.R. #	Installed	Installed on D.R. #

Payment Activity Summary Log

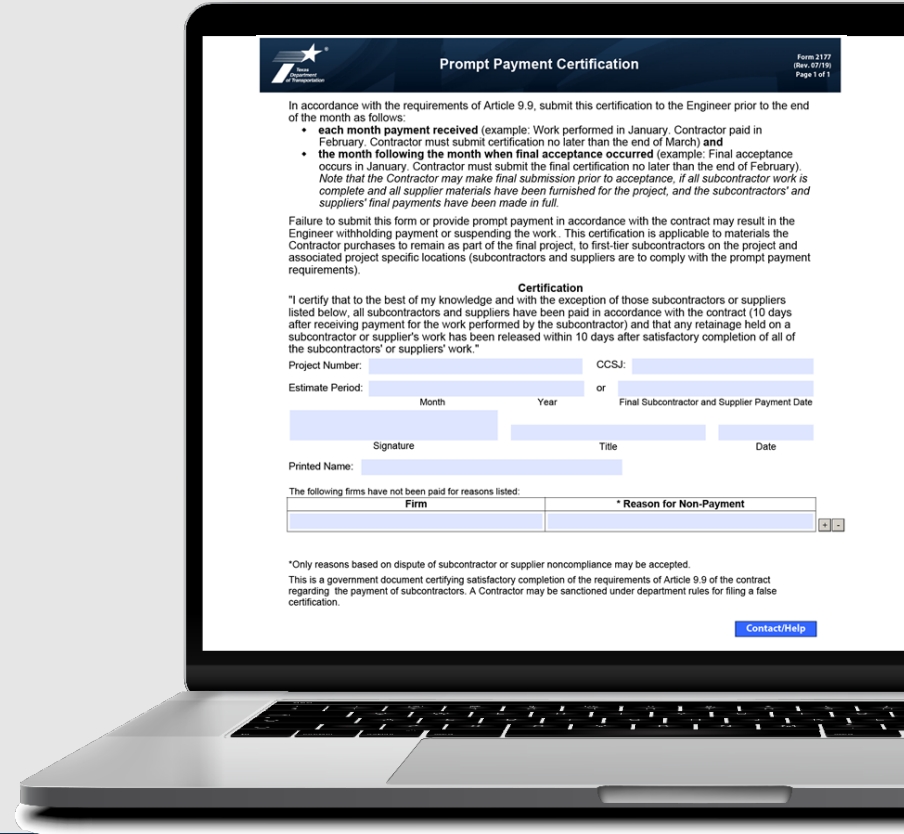
Payment Activity ID(s)	Total Value based on SOV	Total Earned Value to Date	Total MOH
	\$	\$	\$

Prompt Payment Certification

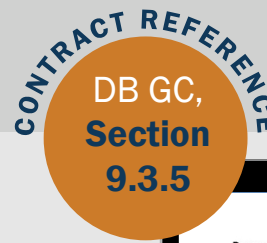


- DB Contractor provides a certification of prompt payment, using either the Prompt Payment Certification Form 2177 or TxDOT's electronic compliance tracking system which may be accessed at the following Internet address:

<https://txdot.txdotcms.com/>



Draw Request Data Sheets



DB Contractor submits data sheets documenting the percent complete of SOV payment activities and total earned value for the current period cumulative totals

Draw Request data sheets are subdivided into DB Contractor designated Project segments and attached to a Project wide report.

Draw Request Period: July 21, 2014 to Aug 24, 2014

Progress	Approved Price	Current Period Earned Value	Period % Complete	To-Date Earned Value	To-Date % Complete
1.1.1 Mobilization	\$ 8,800,000.00	\$ -	0.00%	\$ 8,800,000.00	100.00%
1.1.2 Submittals and Permitting	\$ 324,430.55	\$ 714.00	0.22%	\$ 324,430.55	100.00%
1.1.3 Bond Premiums	\$ 8,500,000.00	\$ -	0.00%	\$ 8,500,000.00	100.00%
1.1.4 Insurance Premiums	\$ 9,000,000.00	\$ -	0.00%	\$ 7,302,946.81	81.14%
1.1 Subtotal Project Administration	\$ 24,624,430.55	\$ 714.00	0.00%	\$ 22,927,377.36	93.11%
1.2.1 Acquisition By TxDOT	\$ -	\$ -	0.00%	\$ -	0.00%
1.2.2 Acquisition By Developer	\$ 43,549,138.89	\$ 59,590.88	0.14%	\$ 43,541,470.80	99.98%
1.2 Subtotal Right-of Way Acquisition	\$ 43,549,138.89	\$ 59,590.88	0.14%	\$ 43,541,470.80	99.98%
1.3.1 Utility Coordination	\$ 11,274,830.54	\$ 25,289.46	0.22%	\$ 11,057,648.74	98.07%
1.3.2 Utility Relocations (Buy America)	\$ 25,083,125.23	\$ 3,918,393.70	15.62%	\$ 11,601,119.26	46.25%
1.3.3 Utility Relocations (Non-Buy America)	\$ 43,285,577.81	\$ 2,392,902.02	5.53%	\$ 14,908,447.22	34.44%
1.3 Subtotal Utility Adjustments	\$ 79,644,533.58	\$ 6,338,585.18	7.96%	\$ 37,567,215.22	47.17%
1.4.1 General Activities and Field Work	\$ 29,525,101.44	\$ 375,000.00	1.27%	\$ 24,512,343.17	83.02%
1.4.2 Develop Specifications	\$ 2,860,805.75	\$ -	0.00%	\$ 2,860,805.75	100.00%
1.4.3 Geotechnical Design	\$ 2,372,586.15	\$ -	0.00%	\$ 2,351,285.31	99.10%
1.4.5 Drainage Design	\$ 10,445,805.55	\$ -	0.00%	\$ 10,445,805.55	100.00%
1.4.6 Roadway Design	\$ 6,773,562.23	\$ -	0.00%	\$ 6,773,562.23	100.00%
1.4.7 Bridge Design	\$ 37,827,640.10	\$ -	0.00%	\$ 37,827,640.10	100.00%
1.4.8 Retaining Wall Design	\$ 7,512,599.91	\$ -	0.00%	\$ 7,512,599.91	100.00%
1.4.9 Traffic Management	\$ 1,464,788.38	\$ -	0.00%	\$ 1,464,788.38	100.00%
1.4.11 Landscape and Aesthetics Design	\$ 815,386.00	\$ -	0.00%	\$ 815,386.00	100.00%
1.4.12 Electrical Design	\$ 1,088,104.08	\$ -	0.00%	\$ 1,088,104.08	100.00%
1.4.13 ITS & TCS Design	\$ 471,927.23	\$ -	0.00%	\$ 471,927.23	100.00%
1.4.14 Signage and Marking Design	\$ 1,759,630.61	\$ -	0.00%	\$ 1,759,630.61	100.00%
1.4 Subtotal Design	\$ 102,897,727.43	\$ 375,000.00	0.36%	\$ 97,863,666.32	95.11%
1.5.1 Traffic Control	\$ 8,952,060.24	\$ -	0.00%	\$ 2,914,237.03	32.55%
1.5.2 Environmental Mitigation	\$ 3,873,235.75	\$ 206,514.51	5.33%	\$ 2,893,846.94	74.71%
1.5.4 Removals	\$ 21,620,400.70	\$ 2,304,662.47	10.66%	\$ 13,052,969.81	60.37%
1.5.5 Earthwork	\$ 100,914,435.69	\$ 7,802,312.32	7.73%	\$ 45,740,954.42	45.33%
1.5.8 Subgrade Treatment and Base	\$ 50,220,930.58	\$ 602,315.04	1.18%	\$ 3,152,120.20	6.19%
1.5.7 Drainage	\$ 85,413,208.51	\$ 6,877,554.19	8.05%	\$ 27,085,802.45	31.80%
1.5.8 Pavement	\$ 104,182,887.19	\$ 545,297.87	0.52%	\$ 16,419,607.23	15.76%
1.5.9 Retaining Walls	\$ 80,885,543.18	\$ 5,790,927.10	7.16%	\$ 37,459,080.82	46.31%
1.5.10 Bridges	\$ 285,587,503.05	\$ 22,975,820.55	8.05%	\$ 173,282,725.93	60.68%
1.5.11 Permanent barrier	\$ 9,627,621.45	\$ -	0.00%	\$ 422,530.14	4.39%
1.5.12 Signals and Illumination	\$ 12,543,622.92	\$ -	0.00%	\$ -	0.00%
1.5.13 ITS/TCS	\$ 10,880,959.58	\$ 116,914.94	1.08%	\$ 116,914.94	1.08%
1.5.14 Landscaping	\$ 7,475,367.14	\$ -	0.00%	\$ -	0.00%



TxDOT will review the draw request submittal package for completeness

Once the draw request submittal package is approved, TxDOT will issue payment

ATTACHMENT 9-1
FORM OF DRAW REQUEST AND CERTIFICATE REQUIREMENTS

<u>Exhibit Description</u>	<u>No. of Pages</u>
Exhibit 1 – Form of Draw Request and Certificate	2
Appendix 1 to Exhibit 1 – Materials on Hand Summary	1
Appendix 2 to Exhibit 1 – Deductions Summary	1
Exhibit 2 – Draw Request Certifications	2
Exhibit 3 – Draw Request Contents Checklist	2

Attachment 9-1 contains the Draw Request Forms, Certifications and Checklist



2. Payment Processing by TxDOT

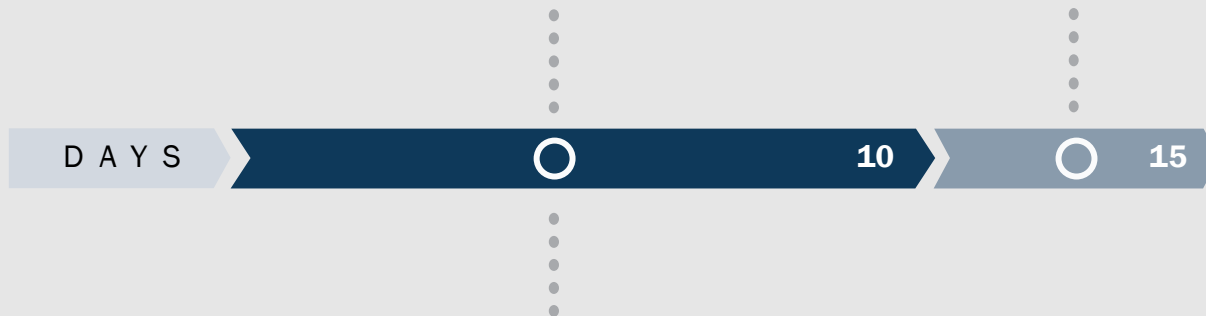


Payment Processing Timeline



Within 10 Business Days after TxDOT's receipt of an incomplete Draw Request, TxDOT returns the draw request to the DB Contractor for correction, if incomplete.

Within 5 Business Days after TxDOT's approval of a Draw Request, TxDOT will pay DB Contractor, less any amounts that TxDOT is entitled to withhold or deduct.



Within 10 Business Days after TxDOT's receipt of a complete Draw Request, TxDOT notifies DB Contractor of the amount approved for payment and the **reason for disapproval** of any remaining invoiced amounts.



Payments

Payments will be based on the percentage of Work completed, not on measured quantities (except as expressly set forth in the Design-Build Contract).

Percentage

The percentage completion of Payment Activities shown on the Project Schedule Progress Submittal are subject to TxDOT's review and approval and shall be the basis for determining periodic payments.

Progress

Where progress is measured by percentage completed and days remaining, the percentage completion of each Payment Activity shall be calculated using the latest scheduling software and the methods set forth in DB GC 8.5.2.



In no event shall DB Contractor be entitled to:



- Payment for any Payment Activity in excess of the value of the Payment Activity times the completion percentage of such activity (for non-unit-priced Work) .
- or
- Payment for materials not approved and certified by the IQF.



Aggregate payments in excess of:

- the overall completion percentage for the Project times the Price.
- or
- the Maximum Payment Schedule for the month to which the Draw Request applies, plus amounts allowed by Change Orders not included in the Maximum Payment Schedule.



CONTRACT REFERENCE

DB GC,
Section
8.5.2

- Item (b) – Activities

(iii) Under the monthly contract administration activity, include a monthly schedule monitoring activity in the amount of \$20,000.

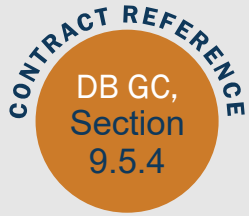
CONTRACT REFERENCE

DB GC,
Section
9.4.1

- Item (f) – Deductions

(f) An amount of \$20,000 as described in Section 8.5.2 (b) for DB Contractor's failure to either address comments on a Project Schedule Submittal to TxDOT's satisfaction or submit a required Project Schedule in accordance with the Contract Documents; and

Payment for Contract Administration



The DB Contractor is entitled to payment for the contract administration Payment Activity as part of each Draw Request following NTP1.



The payment for the contract administration Payment Activity must not exceed the total Price allocable to contract administration in the approved SOV multiplied by the percentage of Work completed in each Draw Request period.

Payment for Record Documents



The amount payable for Record Documents **acceptable to TxDOT** shall equal 1% of the Price (including mobilization), which shall be withheld from the Final Payments of the Price

DB Contractor is not entitled to any interest on such withheld amounts

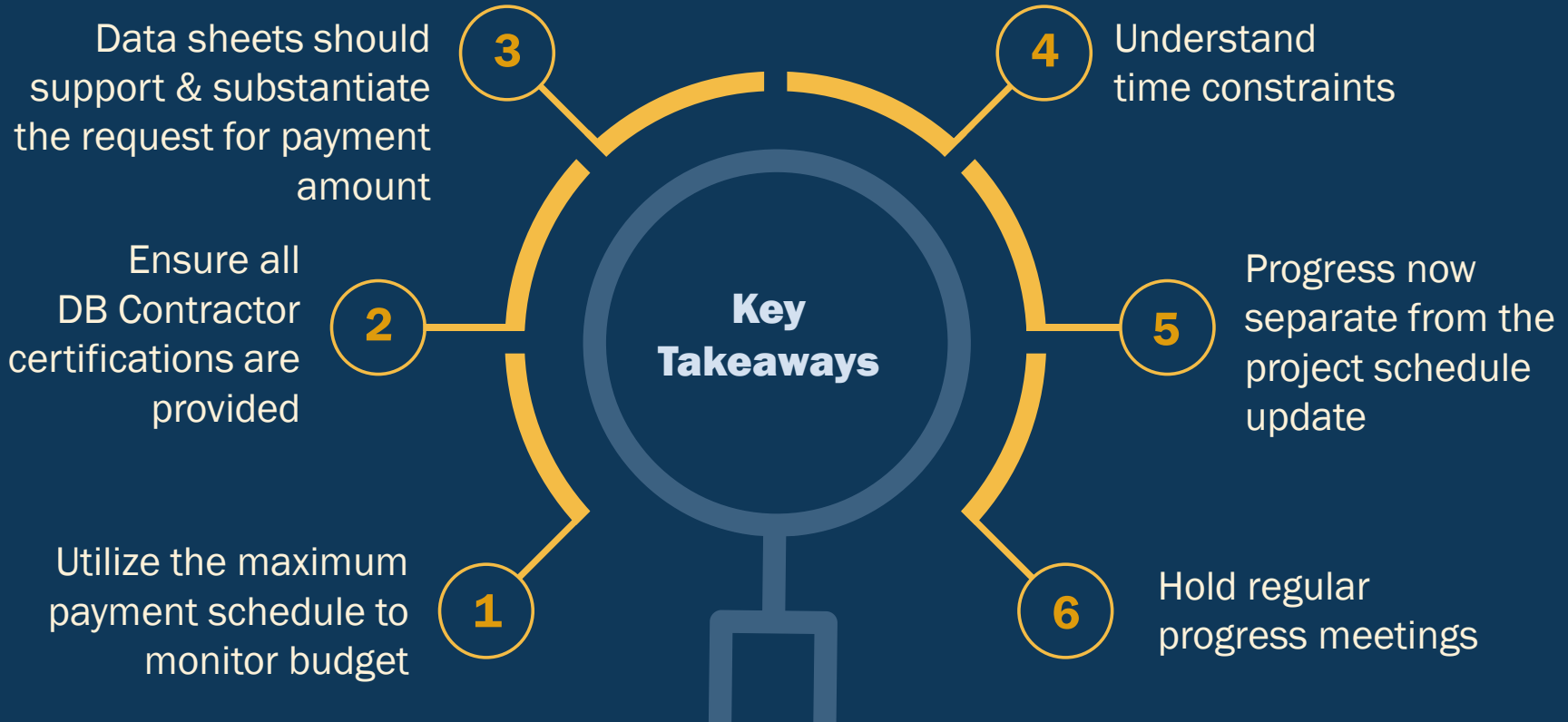
DB Contractor shall not be entitled to payment for the last 1% of the Price until acceptable Record Documents have been delivered to TxDOT



3. Takeaways



Review – Key Takeaways





4. Resources





- DB Project Schedule Training
- Exhibit 10 – Maximum Payment Schedule
- Item 8.2.1.2: Subcontractor requirements
- Item 8.5.2 (h) Cost Loading Payment Activities and Schedule of Values
- Item 8.5.4: Schedule Progress Submittal requirements
- Item 9.3: Invoicing and Payment

TxDOT Website:



<https://www.txdot.gov/business/road-bridge-maintenance/alternative-delivery/resources.html>



- Item 9.4: Deductions, Withholding, Exclusions, Limitations on Payment
- Item 9.5: Payments for Mobilization, Bond and Insurance Premiums and Record Documents
- Attachment 9-1, Exhibit 1 – Form of Draw Request and Certificate
- Attachment 9-1, Exhibit 2 – Draw Request Certifications
- Attachment 9-1, Exhibit 3 – Draw Request Contents Checklist

TxDOT Website:



<https://www.txdot.gov/business/road-bridge-maintenance/alternative-delivery/resources.html>



HELP #EndTheStreakTX

End the streak of daily deaths on Texas roadways.

TxDOT.gov (Keyword: #EndTheStreakTX)



#EndTheStreakTX Toolkit

